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‘I represent a country that wants peace.’
Compassionate leadership in Maia Sandu’s address
on the 77th Session of the UN General Assembly¹

Abstract: The paper discusses the case study of Moldovan President Maia Sandu’s speech in the general debate during the 77th Session of the United Nations General Assembly in September 2022 in the context of the war in Ukraine. It considers compassionate leadership as a communicative strategy in political crisis management and investigates the congruency between the contents of narrative and nonverbal immediacy as its measure in political communication. The presented study is based on data collected with a content analysis of the address and the automated coding of facial expressiveness with FaceReader 9 (Noldus IT) in the recording of Sandu’s speech. The timeline analysis compared the narrative with the intensity of neutrality, basic emotions, sympathy, pain, attention, emotional arousal, valence, and the RPPG-estimated heart rate, describing displayed emotionality, motivation, and physiological stress. The standardized results suggest increased nonverbal signaling of emotions, oriented towards surprise, considered a substitute expression of compassionate responsiveness, sympathy, and sadness, while violent emotions (anger, disgust, and contempt) were marginalized. Moreover, the analysis provided evidence of the consistent, verbal, and nonverbal presence of core assets of compassionate leadership in Sandu’s address to the UN General Assembly.

Key words: nonverbal communication, sympathy, surprise, compassion, political communication, public speaking

February 24, 2022, and the full-scale Russian aggression in Ukraine transformed European political and security landscapes, strengthening European alliances and accelerating regional integration. The war repositioned the role of Ukraine’s neighbors in international affairs, increasing their political significance. EU member-states adopted distinctive strategies. Poland has become a primary hub for Ukrainian military, economic, and humanitarian supplies. Romanian remained cautious, declaring political support but reducing its military and financial contribution. Slovakia balanced its involvement in the conflict under the pressure of pro-Russian public opinion, while the Hungarian government distanced itself from Volodymyr Zelensky’s leadership but supported the humanitarian action. Authoritarian Belarus offered its military infrastructure to the Russian army and justified the aggression, proliferating Russia’s narrative. In that context, the pro-Ukrainian position of post-Soviet Moldova was critical for Western interests and strategies, considering its location and the Russian military presence in Transnistria (Parmentier, 2022).

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There are additional research motivations that inspired the research presented in the paper. Nossel and Vinjamuri (2022) marked the political significance of the 77th Session of the United Nations General Assembly as the first in-person gathering of international leaders after the pandemic and the area for a debate between clashing narratives on the war in Ukraine. With the Ukrainian President absent from the summit, the Free World required genuine political voices to advocate the Western perspective on the conflict and persuade neutral countries to take a stance. The second day's morning session of the general debate included a determined address delivered by President Biden, criticizing "the use of violence and war to conquer nations or expand borders through bloodshed." President Sandu's emotional speech followed it, offering the international audience a different reason for the pro-Ukrainian alliance as a natural consequence of choosing "democracy over autocracy, liberty over oppression, peace over war, and prosperity over poverty."

In his address, the American leader primarily targeted global and middle powers. At the same time, the Moldovan President motivated the Western involvement in Ukraine from the perspective of the developing nation experiencing the war's consequences. Representing the country with a GDP *per capita* similar to Egypt, Ghana, India, Nicaragua, Nigeria, or Vietnam, her voice was more trustworthy and convincing than Western leaders' statements to neutral and nonaligned states, as Moldova was the only developing nation unambiguously advocating global support for Ukraine. Sandu's position was critical for inhibiting the deepening of political divisions in the United Nations as developing countries distanced themselves from the US-led pro-Ukrainian alliance (Nossel, Vinjamuri, 2022). Moreover, it was presented in the critical moment of shifting the international debate from the paralyzed UN Security Council to the General Assembly, recently becoming a prime area for global discussions (Nanda, 2023; Gramer, Rathl, 2022).

Finally, an additional inspiration for the research was the conclusion of Alafnan and Oshchepkova's (2022, p. 97) analysis of the speech delivered by the UN Secretary-General, António Guterres, during the Assembly's Emergency Special Session on Ukraine in February 2022. They noticed that choosing words and labels defines a narrative landscape for political debate, outlining the limitations of political persuasion. This paper expands their approach, investigating Sandu's address as a case study of the significance of both verbal and nonverbal delivery in a broader context of compassionate leadership, communicative immediacy, and crisis management. Therefore, it studies a political narrative, comparing its construction with emotional expressiveness and considering its congruency.

Research Framework and Methodology

Mock and Ciloci (2022, p. 27) considered President Sandu's way of dealing with the war in Ukraine and its international consequences as an example of compassionate leadership. In their definition, Hougaard and Carter (2022, p. 6–7) associated it with courage, openness, presence, and transparency, suggesting its influence on trust and perceived safety. Their remarks mirrored previous studies on compassionate leadership. Shuck et al. (2019, pp. 558–559) listed **accountability, authenticity, dignity, empathy, integrity, and presence** in their broad description. Moreover, Boyatzis, Smith, and Blaize

**„Reprezentuję kraj, który pragnie pokoju”. Przywództwo oparte na współczuciu
w wystąpieniu Mai Sandu na 77. Sesji Zgromadzenia Ogólnego ONZ**

Streszczenie

Artykuł przedstawia studium przypadku wystąpienia Prezydent Mołdawii Mai Sandu w czasie debaty na 77. Sesji Zgromadzenia Ogólnego Narodów Zjednoczonych we wrześniu 2022 roku w kontekście wojny w Ukrainie. Podejmuje się zagadnienie przywództwa opartego na współczuciu jako strategii komunikacyjnej zarządzania kryzysem politycznym, badając spójność treści narracji i bezpośredniości niewerbalnej jako jego wyznacznika w komunikacji politycznej. Badanie wykorzystuje dane zgromadzone w analizie treści wystąpienia i automatycznym kodowaniu ekspresji mimicznych z użyciem systemu FaceReader 9 (Noldus IT) do analizy nagrania wypowiedzi Sandu. Analiza linii czasowej pozwoliła porównać opowieść z intensywnością neutralności, emocji podstawowych, sympatii, bólu, uwagi, pobudzenia emocjonalnego, wektora emocjonalnego oraz estymacji tętna (RPPG), dokładnie opisując ujawnione sygnały odczuwanych emocji, motywacji i stresu fizjologicznego. Ustandaryzowane wyniki wskazują na podwyższoną sygnalizację emocji, zorientowaną na zaskoczenie – uznane za zastępczą ekspresję dla współczucia – sympatię i smutek, podczas gdy emocje przemocowe (gniew, obrzydzenie i pogarda) były ograniczone. Ponadto, analiza dostarczyła dowodów na spójną, werbalną i niewerbalną, obecność w wystąpieniu Sandu kluczowych zasobów przywództwa opartego na współczuciu.

Słowa kluczowe: komunikacja niewerbalna, sympatia, zaskoczenie, współczucie, komunikacja polityczna, wystąpienia publiczne

